

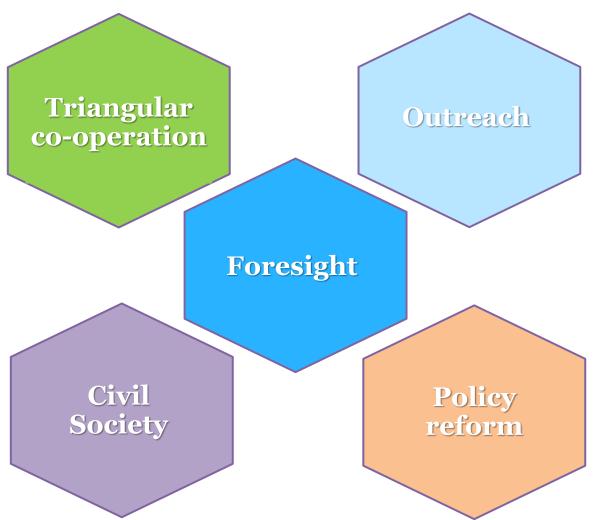






### **Structure of the Unit (FOR)**

Positioning DCD and the DAC as an international hub for triangular cooperation



Implementing the DAC Global Relations Strategy with international and regional oarganizations such as the G20 and G7

Strengthening the DAC and DCD's effective engagement with civil society and policies that enable civil society to maximise its contribution to development

Supporting members adapt and reform their development cooperation system to emerging challenges and opportunities



## Foresight vs. Future thinking

#### **Foresight**

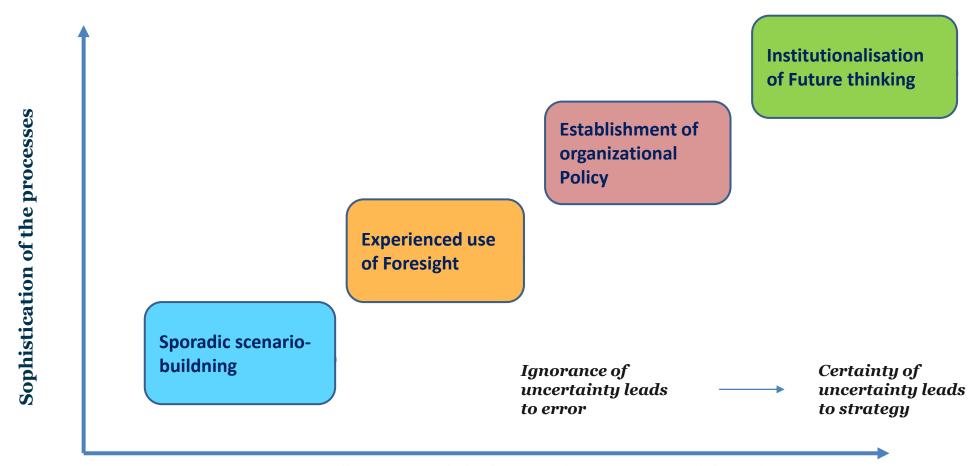
process and capability which facilitates conscious observation of changing events (including attitudes and behaviors) which may impact an organization. Several foresight methodologies may be employed to build potential future outcomes due to these changes, and to identify actions needed to reach these outcomes.

#### **Future thinking**

takes the foresight process one step further. Futures thinking occurs when the organization can identify which of these scenarios is most viable to meet the demands of the most likely future challenge, and then actually executes the action. Ultimate organizational capability maturity for futures thinking comes when internal organizational policies are developed and institutionalized to sustain success.



# **Stages of Organizational Capability for Futures Thinking**



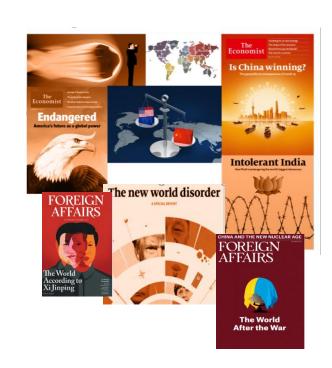
Alignment of the internal structure and function



# Major Economic Shifts – Are we prepared world this world?

#### **Share of Global GDP**

	EU	USA	JAPAN	CHINA	INDIA
1990				•	•
	32.9%	26.6%	14.0%	1.8%	1.5%
2020					
	17.2%	24.0%	5.7%	17.1%	3.0%
2040 (p)					
	13.2%	19.6%	3.2%	23.6%	10.0%





# **Changing Global Geo-Political Landscape**

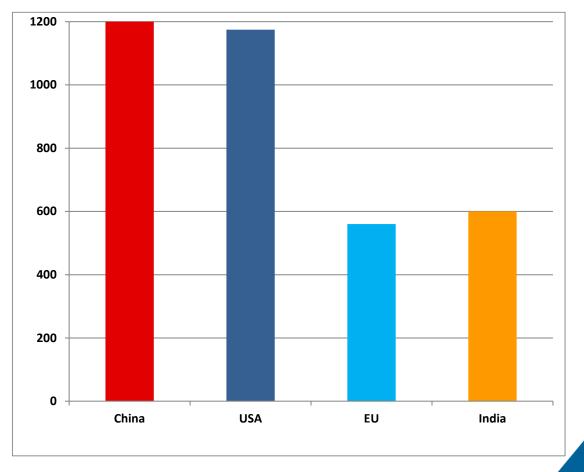
#### **Balance of Power 2040 – Economy**

Billion \$US current prices

# 50000 40000 30000 20000 10000 0 China USA EU India

#### **Balance of Power 2040 – Military**

Billion \$US current prices



Source: SIPRI and IMF

Note: 2040 is based one of the plausible scenarios



# Four Plausible Scenarios for 2030, Consequences for your organisation? Are you prepared for these scenarios?

#### **Globalisation**

Growth World

- Neoliberal trickle down economics
- Manufacturing still in the lowest cost locations
- China grows rapidly: becomes largest economy earlier
- High growth and high inequality persist

# Fracturing

of

Extend

- Most difficult to achieve
- Rules-based global system, nuclear disarmament
- Sustainability through adaptation and mitigation; SDGs within reach
- Respect for global insitutions, evolution for WTO

Increasingly Unsustainable

#### **Pursuit of**

#### **Sustainability**

- Political change/technology/economic decoupling leads to fragmentation of global world order

  Retreat from rules-based global
- Retreat from rules-based global system, nuclear proliferation
- Weak adaptation and mitigation;
   SDGs not possible to achieve
- Further rise in populism and right wing forces. If Trump elected again, weaknesses in the transatlantic links

Sustainable

World

**Enhanced Sustainability** 



- Serious tensions between Nato and Russia-China
- Tensions between India and China polarising Asia
- High level of poverty and inequality, development seen strongly through the lens of geopolitics

**D**eglobalisation

Divided World